

# EU & Mercosur Trade Agreement: Opportunities and Challenges for Brazilian Agribusiness

**Analytical Report** 

**Open Access Document** 

2020-04-27



## **Disclaimer**

The "EU & Mercosur Trade Agreement: Opportunities and Challenges for Brazilian Agribusiness" report was created by Markestrat based on publicly available data. The information in this report has not been subject to Markestrat's independent verification, and Markestrat makes no warranties regarding the accuracy or completeness of the information.

The texts and documents published by government and non-government agencies regarding the EU & Mercosur Trade Agreement have been produced with informational purposes only. The agreement may undergo additional changes as a result of the legal review process to which it is subject. Therefore, this report is based on various assumptions that may or may not be final. Future results could be materially different from any information contained in the analyzes. Markestrat shall not be obliged to maintain, update, or correct this document in the future.

The analysis and conclusions contained in this document reflect the interpretation of the data by the partner and associates and do not incorporate all the information that may be required to make an informed decision. It is up to the reader to interpret and critically analyze the information presented, as well as the responsibility for any use of the content presented in this material. It is advisable that this report should not be interpreted as a strategic, commercial, and marketing advice, as it is not a document developed as part of advisory services.



## **Executive Summary**

OC TIMAMMIT 20

# WHAT IS THE EU & MERCOSUR AGREEMENT?

#### **Objective**

Project to facilitate trade and relations between the EU & Mercosur, which has been an ongoing discussion for +20 years.

#### Coverage

Tariffs and regulatory issues, including services, government procurement, trade facilitation and intellectual property.

#### **Outcome**

Same conditions for competition with other EU free trade agreement partners.

# RELEVANT ISSUES TO THE BRAZILIAN AGRICULTURE



#### **Fare Access of Goods**

Increase exports of several crops (e.g., coffee, meat, sugarcane) that will demand strategies from associations, companies, and farmers.



#### **Intellectual Property**

Rules for geographical indication will impact national manufacturers and will demand innovation from agricultural sectors.



### **Sustainable Development**

Sustainable practices will need to be improved; however, some companies will create a strategic competitive advantage.



### **Sanitary and Phytosanitary**

The need to comply with EU conditions will demand several actions and investments from the Brazilian Government.

# UNDERLYING ISSUES AROUND THE AGREEMENT

#### **European Union**

EU is facing internal challenges that put its future into question.

#### Mercosur

Political instability and divergences damage trade bloc sustainability.

#### **Conflict of Interests**

Some EU countries are against the agreement due to several reasons.

#### **Ideological Positions**

Positions from some governments may damage the advances in the relationship between the trade blocs.



markestrat Source: Markestrat analysis

# Mercosur and the European Union are among the top 5 largest global economies

### **Key facts about Mercosur and European Union (EU)**



#### Mercosur

- Created in 1971, Mercosur is a Customs Union – with a Common External Tariff (CET)
- 4 state parties (i.e., Brazil, Argentina<sup>1</sup>, Paraguay and Uruguay)
- 7 associated states
- State parties' information (2018):
- Area 11.7 million km²
- Population 264 million (62% of South America population)
- GDP US\$ 2,497 billion (5<sup>th</sup> largest world economy)





- Created in 1956, EU is a political and economic union – with free circulation of people, goods, services and capital
- 27 state parties\* (without UK)
- State parties' information (2018):
  - Area 4.3 million km²
  - Population 513 million
  - GDP **US\$ 18,768 billion** (2<sup>nd</sup> largest world economy)



<sup>\*</sup> EU Countries: Austria, Belgium, Bulgaria, Croatia, Cyprus, Czechia, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Poland, Portugal, Romania, Slovakia, Slovenia, Spain, and Sweden.

# The agreement will create better commercial conditions for international trade between both parties



### Mercosur

EU is 2<sup>nd</sup> biggest trading partner and largest investor



Potential benefits for agri-food chains from Mercosur (specially Brazil's)

# EU & MERCOSUR AGREEMENT

#### Coverage

Tariffs and regulatory issues, including services, government procurement, trade facilitation and intellectual property

#### Meaning

Same conditions for competition with other EU free trade agreement partners

#### **Other Benefits**

Recognition of products such as "Cachaça", cheese, wine and coffee, that are distinctive from Brazil



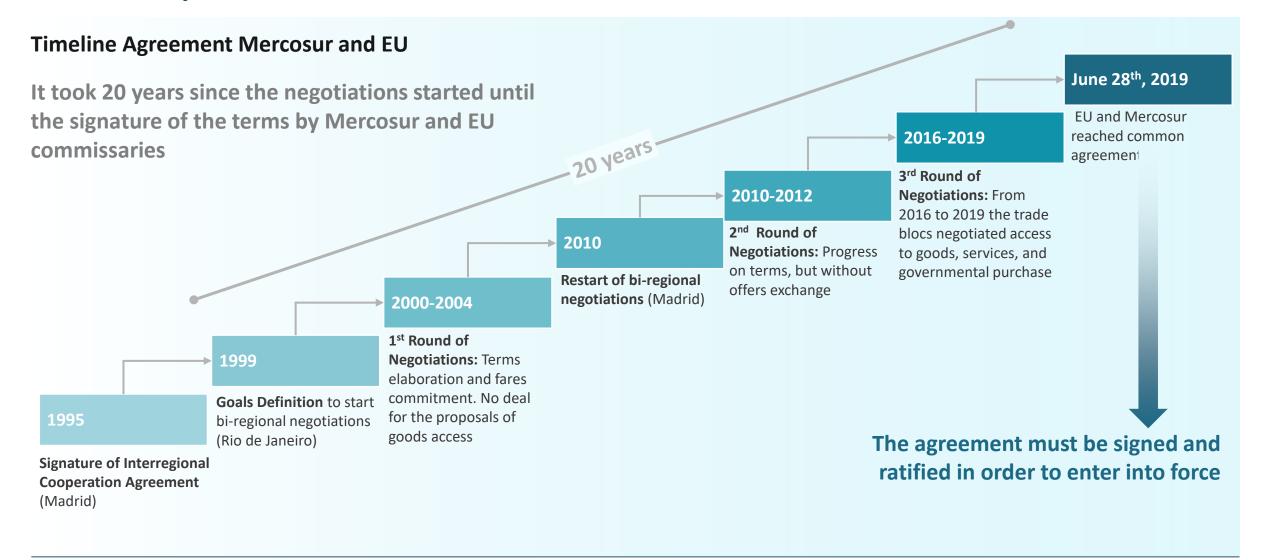
## **European Union**

MERCOSUR is 8<sup>th</sup> largest non-regional trading partner



Potential benefits for industrialized products from EU

# The negotiations to reach a common ground took several years, however, some decisions still need to be made



# The agreement regulates different issues, some of them directly linked with agri-food markets

## Major themes in the agreement

Most relevant themes to Brazilian agriculture are highlighted











Transparency







Trade in Services

and Establishment





**Rules of Origin** 



Technical barriers



Trade in Wine and Spirits



**Bilateral** 

Safeguards

Customs and **Trade Facilitation** 



2000

Governmental **Purchases** 



Regional Integration



to trade

State-owned Companies



Subsidies and Dialogues



Sustainable **Development** 



Controversy Solutions

## Most relevant themes to Brazilian agriculture



# Fair Access of Goods

The agreement removes or reduces some tariffs and increases the quota for agricultural products imports, giving more competitive advantages to some agri-food chains



# Intellectual Property

The agreement establishes that countries must implement mechanisms to protect the misuse of GIs, that is, products whose quality is related to the geographical origin



# Sustainable Development

The agreement considers
Paris Climate Agreement
and International Labor
Organization standards as
rules to be followed by
countries in order to keep
the partnership solid and
lasting



# Sanitary and Phytosanitary

The agreement determines the equivalence of World Trade Organization Sanitary and Phytosanitary (SPS agreement) for all countries, eliminating unjustified barriers to trade between the parties

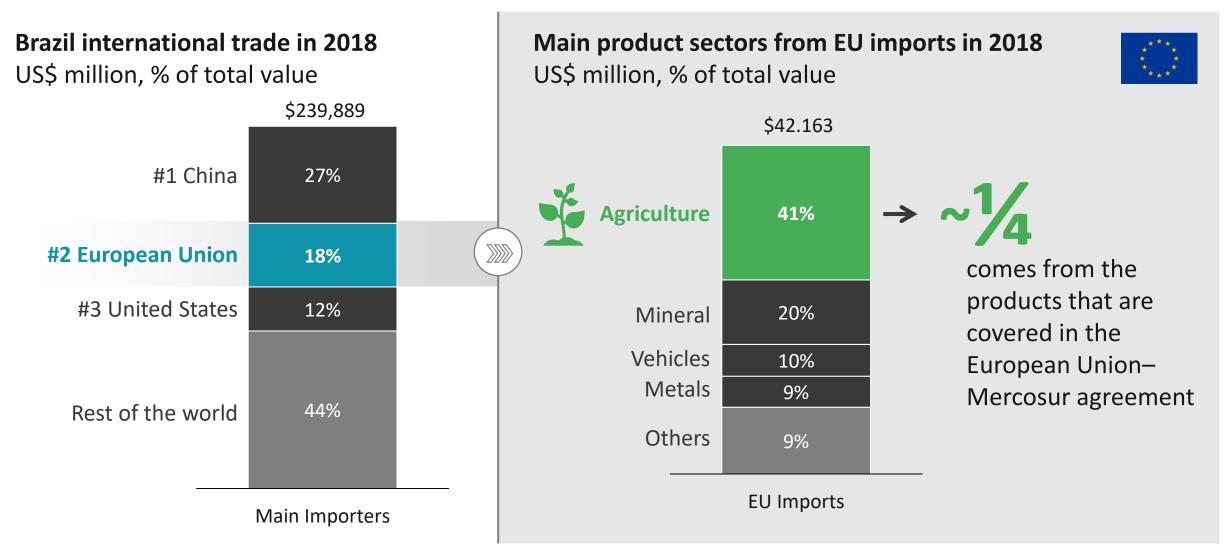




## **Fair Access of Goods**

The agreement removes or reduces some tariffs and increases the quota for agricultural products imports, giving more competitiveness for some agri-food chains

# The ag-products on the agreement cover a significant portion of the agriculture EU imports from Brazil



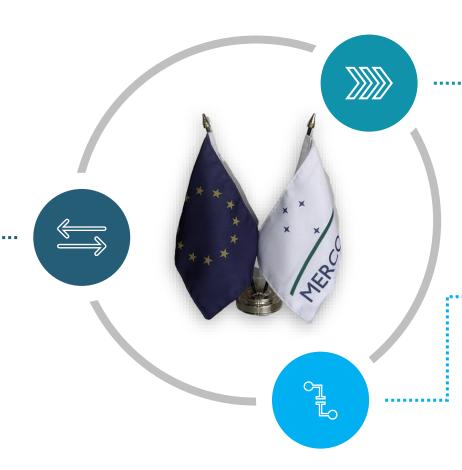


# The agreement eestablishes three categories of changes in import tariffs and quotas, that will be gradually implemented

### **Types of review**

#### **FREE TRADE**

Products that had their import tariffs eliminated at the beginning of the agreement or gradually over 4 to 10 years.



#### LARGER ACCESS

Products that had their access increased by reviewing import quotas and tariffs, at the beginning of the agreement or gradually over 4 to 10 years.

#### MIXED TREATMENT

Products that their access will depend on conditions, such as price or type of products.

# Brazil has 7 strategic products contemplated in the agreement that will be reviewed

#### **Products considered in the EU-Mercosur agreement**

Only products that Brazil is among the top three global producers

Commodity products	Category of agreement	Rank in production
Coffee	Free trade	1 <sup>st</sup>
Tobacco unmanufactured	Free trade	1 <sup>st</sup>
Orange juice	Mixed treatment	1 <sup>st</sup>
Poultry	Quota	1 <sup>st</sup>
Beef	Quota	3 <sup>rd</sup>
Sugar	Quota	1 <sup>st</sup>
Ethanol	Quota	2 <sup>nd</sup>



#### Other products from the agreement not covered in this report:

- Free trade: Tobacco Manufactured; Vegetable Oils and Others; Avocados; Watermelons; Melons; Lemos and Limes; Fish, Crustaceans and Others; Apples; and Grapes
- Mixed treatment: Cachaça
- Quotas: Sweet Corn; Eggs; Derivate from Eggs Meat of Swine; Honey; and Rice



# Being the biggest partner to EU, Brazil tends to capture the major part of benefits from the agreement in key products (more data in the appendix)

Commodity products	What changed?	Key Facts to Brazilian Agriculture <sup>1</sup>
Coffee	0% tariff in 4 years	Brazil is the top exporter globally and export 25% of EU demand. Other Mercosur countries together export only 10% of EU demand.
Tobacco unmanufactured	0% tariff in 7 years	<b>Brazil is the top exporter globally and export 23% of EU demand.</b> Other Mercosur countries together export only 4% of EU demand.
Orange juice	0% tariff in 7-10 years for prices greater than €30/100kg; conditions are different for prices below €30/100kg <sup>2</sup>	<b>Brazil is the top exporter globally and export 89% of EU demand.</b> Other Mercosur countries together export less than 1% of EU demand.
Poultry	0% tariff and additional quota of 180 thousand tons CWE (50% boneless; 50% bone in) phased-in over five years	<b>Brazil is the top exporter globally and export 40% of EU demand.</b> Other Mercosur countries together export 15% of EU demand.
Beef	7.5% tariff and additional quota 99 thousand tons CWE (55% fresh; 45% frozen) phased-in over five years; and 0% tariff and additional quota of 10 thousand tons CWE from Hilton Quota immediately	Brazil is the one of the top 3 global exporters and export 25% of EU demand. Other top exporters to EU are Argentina (26%) and Uruguay (18%).
Sugar	0% tariff and additional quota of 180 thousand tons immediately	<b>Brazil is the top exporter globally and export 16% of EU demand.</b> Other Mercosur countries together export 13% of EU demand.
Ethanol	0% tariff and additional quota of 450 thousand tons of industrial ethanol immediately; and 1/3 of the tariff (€6.4 or €3.4) for ethanol for other uses in 5 years	Brazil is the one of the top explorers globally and export 12% of EU demand.  Other Mercosur countries together export 13% of EU demand



# Strategic implications for the key products (1/2)

### **Strategic issues to Brazil**



## **Coffee**

- Coffee chain (associations and cooperatives) need to increase the aggregated value of the coffee (e.g., brand – similar case with Colombian coffee).
- The coffee chain should improve market access strategies (e.g., direct access, digital channels, and relationship with key buyers), invest to develop National brands, and invest in innovative product presentations (e.g., packages).
- Brazilian coffee image is already strong overseas, being an opportunity to improve the National brand when exporting either raw and roasted coffee.



### Tobacco Unmfd<sup>1</sup>

- Positioning of Mercosur tobacco production as a high social impact activity: focus on small farmers, source of additional income, associative/ cooperatives involvement, and regional impacts.
- European industries pay premium prices for tobacco; therefore the agreement is an opportunity for capturing value by exporters.



## **Orange Juice**

- Need to share a positive image of the chain, even considering the concentration of players and the Brazilian production dominance.
- Industry needs to focus on positioning and benefits of orange juice in order to promote consumption.
- With the reduction on the final cost, orange juice can be a more interesting option as an input for other beverages that traditionally use other inputs.
- Establish partnerships with importers in order to improve packaging design and attractiveness.



# Strategic implications for the key products (2/2)

### **Strategic issues to Brazil**



## **Poultry**

- Improve chain organization to consolidate Brazil as a reliable supplier: quality, volumes, product diversification, standards, environmental and social issues.
- Invest in more value-added products and branding, to access high-value markets and differentiate Brazilian products.
- Communicate valuable attributes of the chain, invest in local campaigns, and participate in fairs and events.



### **Beef**

- Meat industry will need to comply with key sustainable practices to compete in the European Market.
- Hilton quota presents as key opportunity for some producers, if they meet the required levels of quality.
- Invest on more value-added products and branding, to access high value markets and differentiate Brazilian products.
- Communicate valuable attributes of the chain, invest on local campaigns, and participate on fairs and events.



## Sugar

- RenovaBio\* creates incentives related to the European environment policies and companies can take advantage of some benefits (e.g., carbon credit).
- Tariffs reductions tend to make sugar cane more competitive, possibly substituting beet sugar.
- The sugarcane chain must have better communication with EU society, emphasizing economical, social, and environmental relevance of the chain.



### **Ethanol**

- RenovaBio\* creates incentives related to the European environment policies and companies can take advantage of some benefits (e.g., carbon credit, biofuels).
- Explore niche markets of ethanol use (e.g., beverages, cleaning, and cosmetics), considering the replacement of European car fleet to electric cars (potential reduction of fuel consumption in the future).
- Invest in R&D for ethanol as a possible alternative of input for hydrogen charging cells.







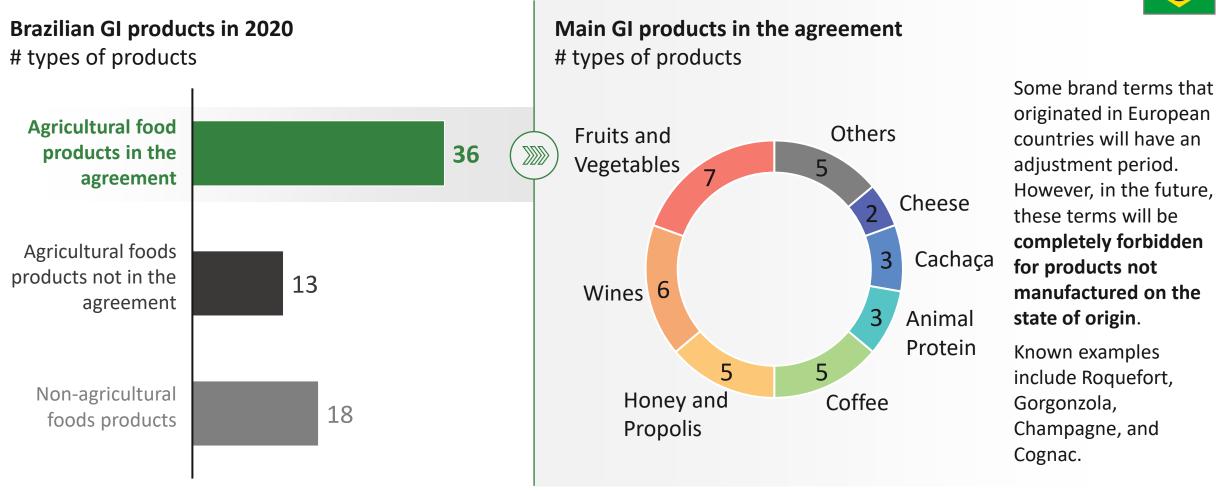
## **Intellectual Property**

The agreement establishes that countries must implement mechanisms to protect the misuse of GIs, that is, products whose quality is related to the geographical origin

# Brazil has some products that are already registered as geographical indications...

**Intellectual Property – Geographical Indications (GI)** 





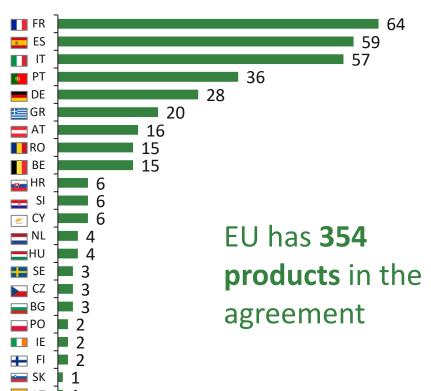
# ... however, EU has far more products that will restrict the usual name of products employed by the Brazilian industries

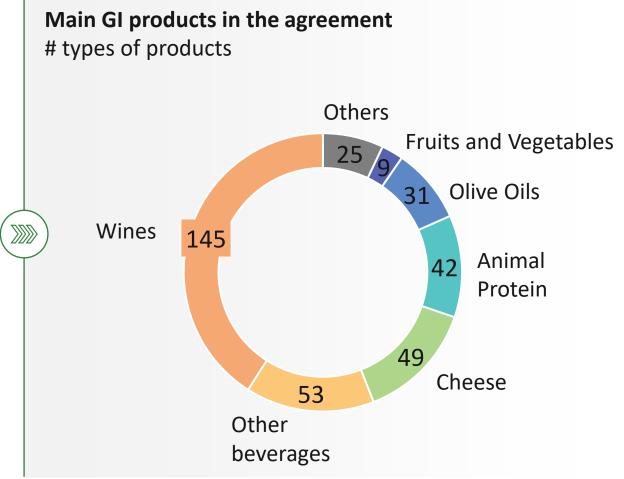
**Intellectual Property – Geographical Indications (GI)** 



### **EU GI products in 2020**

# types of products





# Agreement benefits products in which Brazil is already recognized as producer, while regulation will be necessary for foreign products

CACHACA

**Strategic issues to Brazil** 

#### **Increase Regulation**

The country will need to create a public mechanism of enforcement in order to protect European Gls, considering this is a private process, supported by producers' associations.

### **Challenges vs. Opportunities**

Companies and producers will need to adapt in order to overcome the prohibition of using the terms that are already inserted in Brazilian culture, like "Roquefort cheese". The protection of the terms can be an opportunity of a new market for less known Brazilian products, like "Canastra cheese" and Brazilian wines.

#### **Limited Benefits**

Animal proteins, cheese and wines chains may be less benefited by the agreement, considering the tradition of European countries on these products.

### **Recognized Products**

Coffee, Cachaça, and Fruits & Vegetables chains may be benefited by the agreement, considering Brazil is already recognized by the quality of these products and the low level of competition with European producers.

#### **Premium Prices & Brands**

Brazilian GIs chains tend to be benefited by the capture of premium prices with the selling of a product in Europe, considering the GI concept is already mature in European countries, mainly the more developed ones.



19



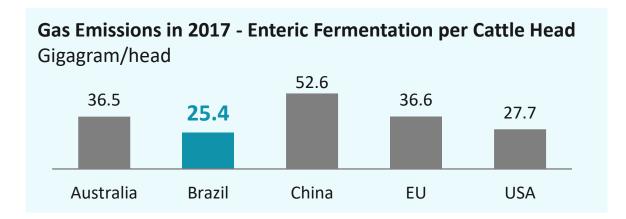


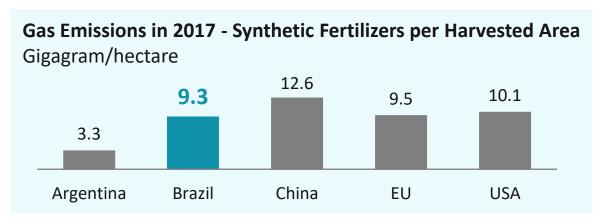
## **Sustainable Development**

The agreement considers Paris Climate Agreement and International Labor Organization standards as rules to be followed by countries in order to keep the partnership solid and lasting

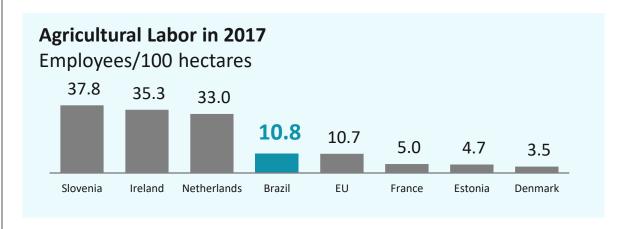
# Brazil has been achieving a significant position in key indicators of sustainable development

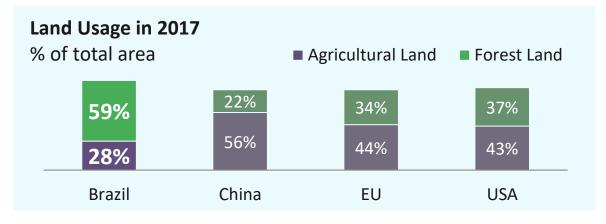
Brazilian agriculture, in relative unit, produce less harmful emissions, compared to other countries...





... and has good indicators in terms of agriculture labor and percentage of forest land





# Sustainable issues include labor conditions and environmental protection, with focus on gas emissions and deforestation reduction

**Strategic issues to Brazil** 

#### **Improvement in Practices**

Sustainable practices are already mandatory for some suppliers when exporting to the EU. To become more competitive these suppliers will need to invest further in sustainable practices.

#### **Technologies Improvement**

Brazil has developed agricultural and livestock technologies in order to pursue the achievement of environmental goals, especially concerning the topics included in the Paris Agreement and International Labor Organization standards. In some areas, Brazilian agribusiness indicators are more positive than most developed countries.

#### **Image of Brazilian Ag**

Part of the strategy that must be adopted by government and associations consists of communicating good practices and sustainable achievements already developed by farmers and chains, in order to reduce the wrong image that is constantly spread about Brazilian agribusiness.

#### Improvements can be made

Some sustainability aspects still need to be addressed, especially those related to the increase of illegal deforestation and the bad conditions of some labor on agricultural and livestock production.

#### **Advantage for Companies**

Small and medium companies that comply with the agreement standards can create a competitive advantage over large companies.



markestrat Source: Markestrat analysis





## **Sanitary and Phytosanitary Measures**

The agreement determines the equivalence of World Trade Organization Sanitary and Phytosanitary (SPS Agreement) for all countries, eliminating unjustified barriers to trade between the parties

# Brazil has invested in key areas to improve sanitary and phytosanitary conditions of Brazilian agriculture...

## What is Brazil doing?

NON-EXHAUSTIVE

#### **Examples**

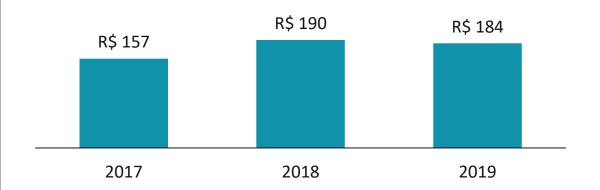


Since 2018 Brazil is considered a **foot-and-mouth disease-free area** by animal vaccination, while Santa Catarina state is considered **free** without vaccination.



Since 1995, Brazil has a **specific governmental agency to inspect agri-food products** and grant the seal that authorizes exportation to other countries.

# **Expenditures agricultural defense secretary** R\$ million



~2,700

active inspectors working in the areas of auditing and inspection, from the manufacture of inputs (e.g., vaccines, feed, seeds, fertilizers, pesticides) to the final product (e.g., juices, soft drinks, alcoholic beverages, vegetable products, dairy products, eggs, honey, and meats).

# ... however, the country still needs to review some indicators and keep investing in strategic areas

**Strategic issues to Brazil** 

## Inspection

The number of inspectors is not sufficient for the number of establishments and situations that need to be audited, the lack of government investments in this area can increase the risk of noncomplying practices and significantly damage Brazilian agriculture image internationally (e.g., operation "Carne Fraca").

### **Regulations and Bureaucracy**

Review relevant processes and normatives to guarantee sanitary measures with speed and corrective actions, also updating and proposing practices and benchmarks. Care about transaction costs and excess of paperwork by digitalizing possible requirements, and activities, for example.

#### **Incentives and Insertion**

The government should invest in communication and organization of agents to train small growers in order to support them in reaching international standards. This will increase their access to the opportunities brought by the agreement.



# Despite of the benefits of the agreement for both trade blocs there are risks that can derail the agreement

### Potential risks...

### ... coming from EU

EU has been facing relational conflicts between members since its creation. The last ten years exposed the fragility of fiscal control of some countries (e.g., Greece), antagonistic concepts about migration, and the Brexit. While some countries try to strengthen the bloc, others are showing a significant emergence of anti-integration parties and leaders.

### ... coming from Mercosur

Mercosur faces problems of internal conflicts between members. Ideological dilemmas and political instability of the members present risks for maintaining the trade bloc and jeopardize the interest of some countries in strengthening the partnership (e.g., Argentina exiting trade talks with Mercosur).

### ... of conflicting Interests

The EU – Mercosur agreement clearly privileges Mercosur agri-food and EU industrialized sectors. However, agribusiness is also a relevant sector for some European countries (e.g., France and the Netherlands), which have presented several arguments against the agreement in order to protect their local farmers.

### ... from divergent ideological positions

In the last few governments, Brazil has shown inconsistent international policies and some heads of states have assumed questionable positions that can harm the interest of the EU Parliament in moving forward with the agreement.



**rat** Source: Markestrat analysis

## **Authors**



Rodrigo Farinha

Associate

Rodrigo has experience in several consulting services: including business strategy, strategic marketing planning, go-to-market strategy, market research, and buying behavior. He has a specialization in strategy from Harvard University. Rodrigo is a Ph.D. candidate and holds a Master's degree in Marketing Strategies from FGV-EAESP and a degree in Business Administration from FEA-RP/USP.

rlourenco@markestrat.com.br



Franklin Meirelles

**Associate** 

Franklin has extensive experience in several consulting services: working as project manager and consultant in strategic planning, go-to-market strategy, intelligence & market research, distribution channel management, and competitive positioning. He is a Ph.D. candidate in Business Administration at FEA-RP/USP and holds a Master's degree in International Management from ESPM, and a degree in Business Administration from FEA-RP/USP.

fmeirelles@markestrat.com.br



**Matheus Cônsoli** 

**Founding Partner** 

Matheus is a specialist in Business Strategy, Distribution & Market Access, Marketing, Sales Management, Supply Chain Management, Investment Evaluation, and Digital Transformation. He has extensive experience in projects in Brazil and Latam, supporting several Agri and correlated input manufacturers, distributors, coops, and other public and private organizations from different sectors to define and implement strategies. Has a Ph.D. degree in Production Engineering (EESC/USP) with extension at Texas A&M, Master, and Graduation in Business by FEARP/USP.

consoli@markestrat.com.br





## **About Markestrat Agribusiness**







**Specialists on agribusiness** solutions

Deep knowledge on international agribusiness

Work in specific areas of agribusiness through several initiatives

Markestrat in numbers...







consultants



+1.000 projects
consulting, market strategies
and training



+160 distributors

have been trained or received Markestrat's advisory



+7.000 people trained in corporate education programs



**+1.200** lectures

given to companies or universities



+70 books

published nationally or internationally



+500 articles

published in professional and academic magazines



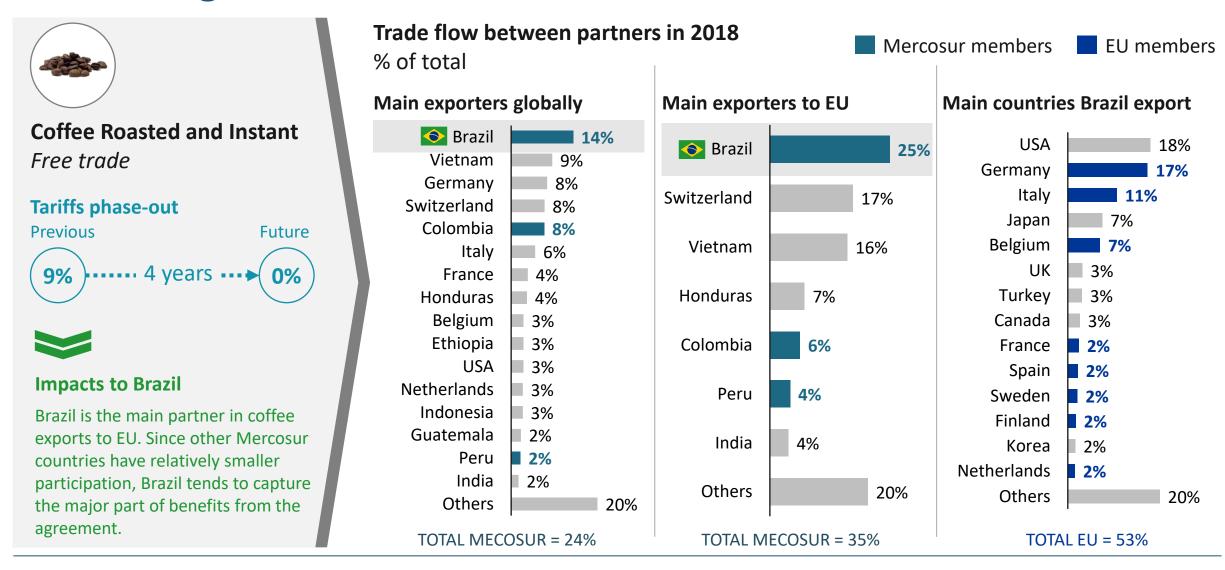
**7** cases studies in Harvard were published by our partners

markestrat
Agribusiness

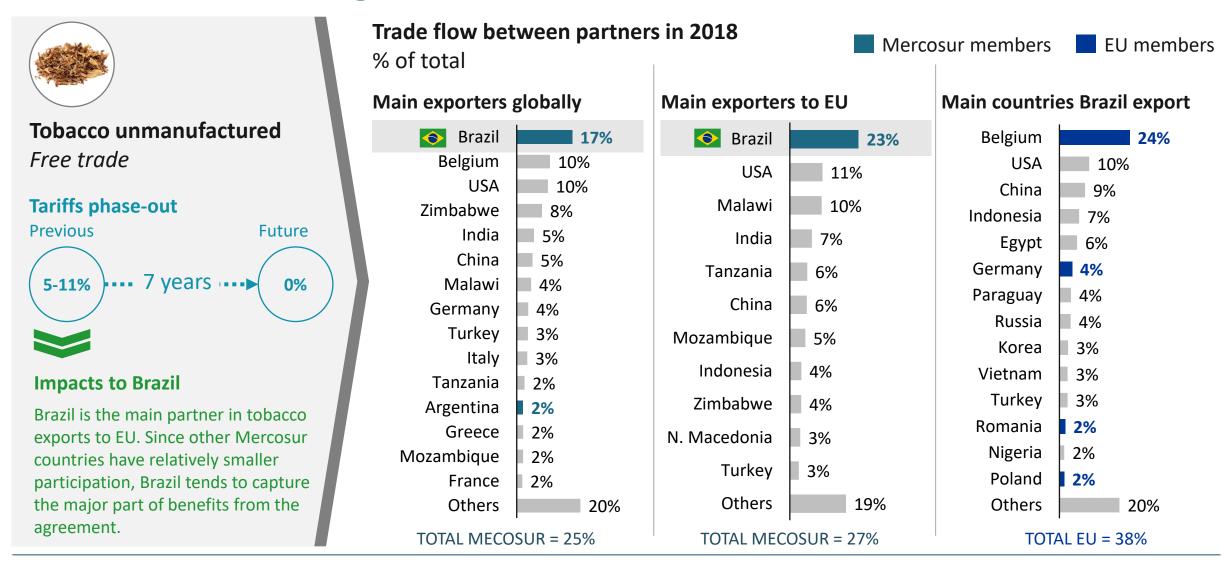


# **Appendix**

# Brazilian coffee chain will capture a significant part of the benefits from the agreement



# Brazilian tobacco producers will capture a significant part of the benefits from the agreement



# Brazilian orange chain will capture a significant part of the benefits from the agreement



#### **Orange Juice**

Mixed treatment

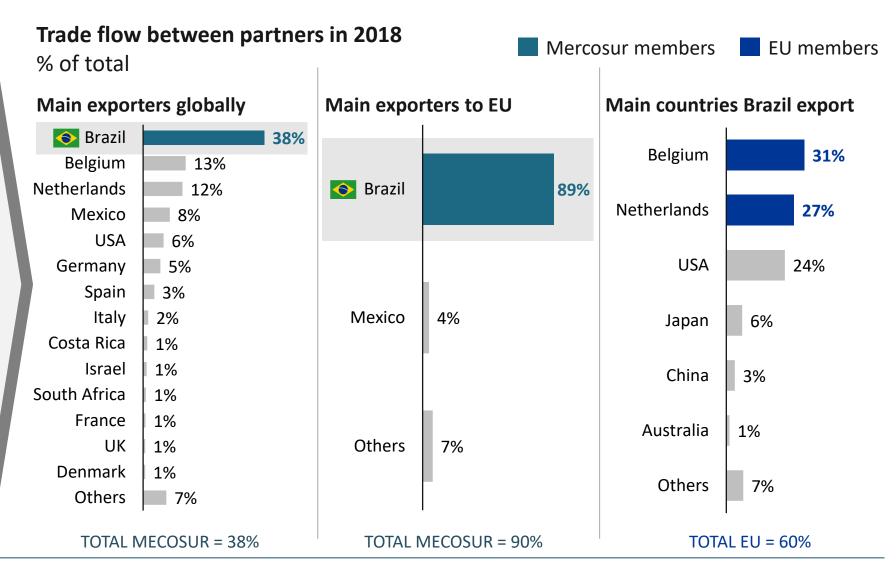
#### **Tariffs phase-out**

Will depend on the price of the 100kg of juice. Tariffs will be reduced to zero in 7 to 10 years; however, other conditions may apply.



#### **Impacts to Brazil**

Brazil is the main partner in orange juice exports to EU. Since other Mercosur countries have relatively smaller participation, Brazil tends to capture the major part of benefits from the agreement.



# Brazilian poultry chain will capture a significant part of the benefits from the agreement



## Poultry

Quota

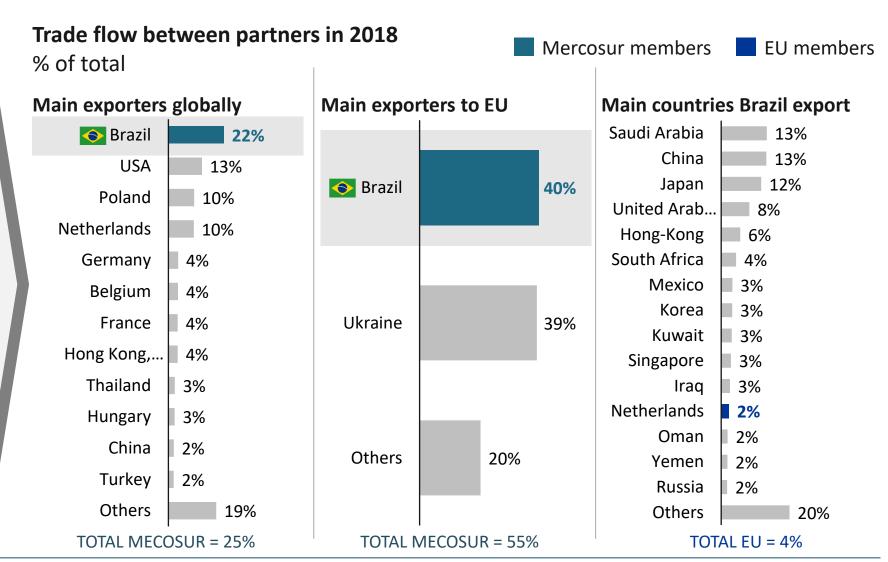
#### **Increased access**

tariff for 180 thousand tons CWE (50% boneless; 50% bone in) phased-in over five years

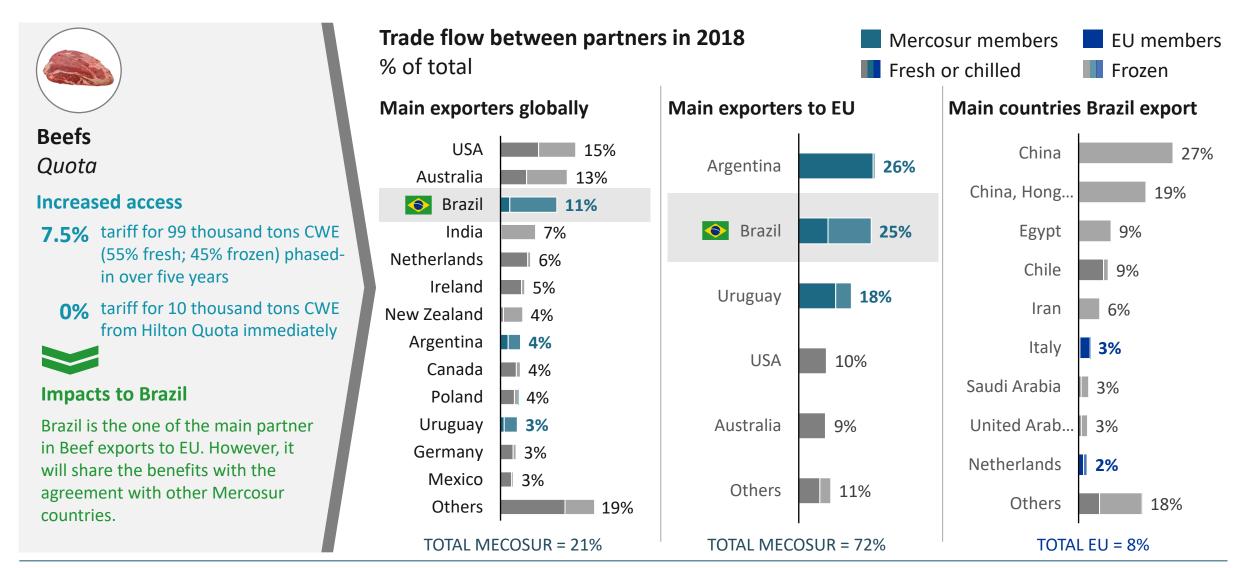


#### **Impacts to Brazil**

Brazil is the main partner in Poultry exports to EU. Since other Mercosur countries have relatively smaller participation, Brazil tends to capture the major part of benefits from the agreement.



# Brazilian bovine meat chain will capture value, however, will need to share the benefits with other Mercosur's countries



# Brazilian sugarcane chain (considering sugar products) will capture a significant part of the benefits from the agreement



# **Sugar** *Quota*

#### **Increased access**

**0%** tariff for 180 thousand tons immediately



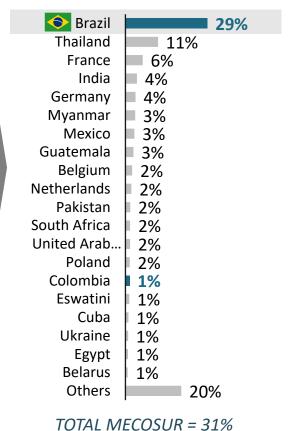
#### **Impacts to Brazil**

Brazil is the main partner in sugar exports to EU. Since other Mercosur countries have relatively smaller participation, Brazil tends to capture the major part of benefits from the agreement.

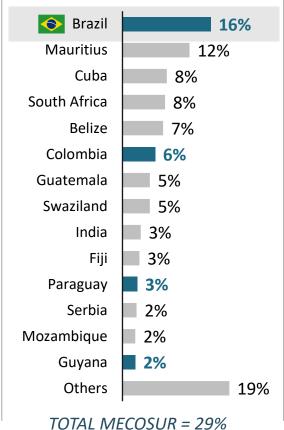




#### Main exporters globally



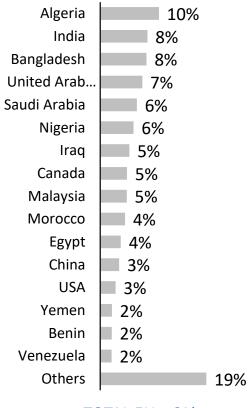
#### Main exporters to EU



#### Main countries Brazil export

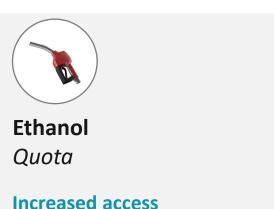
FU members

Mercosur members



*TOTAL EU = 2%* 

# Brazilian sugarcane chain (considering ethanol products) will capture a significant part of the benefits from the agreement



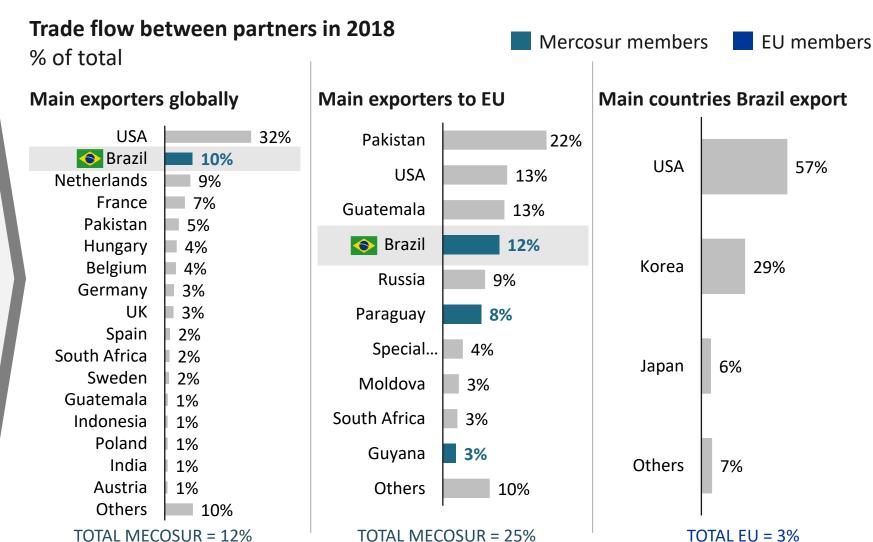
**0%** tariff for 450 thousand tons of industrial ethanol immediately

of the tariff (€6.4 or €3.4) for ethanol for other uses in five years



#### **Impacts to Brazil**

Brazil can increase its participation in exports of ethanol to EU, gaining share over top exporters.





## **Contact**

markestrat@markestrat.com.br +55 16 3456-5555

www.markestrat.com.br



